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A comprehensive guide to the practical processes of software measurement, highlighting the significance of the role of the manager or team leader and the members of the project team. The authors' wide experience in the subject is demonstrated in the practical nature of the book and in the way it looks at the topics from the viewpoints of both managers and team members.

From its first appearance in 1995, this book has been consistently well received by tutors and students alike. Now with a revised and updated 3rd edition the authors have updated the original text to better reflect the latest developments in Software Project Management.

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Annotation Written by the team who created the syllabus and exam papers, this textbook encompasses the entire syllabus of the ISEB Foundation Certificate in IS Project Management.

The increase in project outsourcing has forced traditional programmers to take on the role of project managers and quickly learn how to manage software projects The author discusses all of the essentials in widely accepted project management methodology, from managing programmers to assessing and eliminating risk The book covers the iterative development model, using Microsoft Project 2003, as well as a variety of methodologies including eXtreme, open source, SQA testing, software life cycle management, and more The companion Web site contains tools, case studies and other resources to help even novices get up and running

Managing Global Software Projects about the three dimensions of Software Project Management people, process and technology and the interactions between them, particularly when the team is geographically distributed. The book focuses on the following:1. Project management issues that confront global and distributed teams2. A fair balance across the three dimensions people, process and technology contributing to the success of geographically distributed teams3. Practical examples of the things that work and the common pitfalls4. Descriptive frameworks rather than prescriptive formulae5. Coverage of some of the issues vital for a project s success, for example the skill set required for each function, business significance of process models,

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etc. This book also covers the key practice areas of CMM and the 20 clauses of ISO-9001.

"If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you."--Scott Berkun, Author of The Art of Project Management

What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In Applied Software Project Management, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a team estimate its workload Building a schedule Gathering software requirements and creating use cases Improving programming with refactoring, unit testing, and version control Managing an outsourced project Testing software

Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They

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have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural language processing, science, and academia. For more information about them and this book, visit stellman-greene.com

Information Systems Project Management addresses project management in the context of information systems. It deals with general project management principles, with focus on the special characteristics of information systems. It is based on an earlier text, but shortened to focus on essential project management elements. This updated version presents various statistics indicating endemic problems in completing information system projects on time, within budget, at designed functionality. While successful completion of an information systems project is a challenge, there are some things that can be done to improve the probability of project success. This book reviews a number of project management tools, including, developing organizational ability to work on projects, better systems analysis and design, project estimation, and project control and termination.

This book addresses the use of quantitative tools to support general project management. Part I of the book deals with critical path modeling. Part II discusses risk modeling tools to include Program Evaluation and Review Technique (PERT), critical chain modeling, and agile/scrum approaches. Project control through earned value analysis is also covered. Part III is a Microsoft Project orientation. A feature of the book is an effort to tie content to that of the Project Management Body of Knowledge (PMBOK). Each chapter includes reference to how each chapter relates to the PMBOK structure and its relationship to the 2020 Project Management Professional (PMP) Exam Outline.

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